



UNITED STATES MARINE CORPS
2D MARINE LOGISTICS GROUP
II MARINE EXPEDITIONARY FORCE
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2DMLGBul 3120.1
CG

AUG 30 2019

2D MARINE LOGISTICS GROUP BULLETIN 3120.1

From: Commanding General, 2D Marine Logistics Group
To: Distribution

Subj: 2D MARINE LOGISTICS GROUP (MLG) LINES OF EFFORT (LOE)

Ref: (a) 2D MLG Campaign Plan, 2017-2020
(b) 38th Commandant's Planning Guidance 2019

Encl: (1) 2D MLG Lines of Effort Execution Matrix

1. Purpose. To update the current Lines of Effort for 2D MLG.
2. Cancel. 2DMLGBul 3120
3. Background. 2DMLGBul 3120.1 provides updates on the way forward for 2D MLG involving its Regimental and Battalion commands.
4. Situation. 2D MLG has established six priority Lines of Effort as "aiming points" to guide and direct actions at developing a more effective and efficient warfighting force in support of II Marine Expeditionary Force (II MEF).
5. Mission. Effective immediately, 2D MLG will focus and prioritize efforts toward the published LOE's in order to generate the most capable and ready combat service support force.
6. Execution.
 - a. Commander's Intent and Concept of Operations.
 - (1) Commander's Intent. 2D MLG will generate mentally and physically capable, well-trained ready forces with reliable equipment, sound leadership, and well-disciplined Marines and Sailors.
 - (2) Concept of Operations. Execute the identified critical tasks within the six LOE's as listed in enclosure (1). Each office of primary responsibility (OPR) will create a well-developed problem statement for the LOE they are assigned which will provide context and direction for the associated concept of operations (CONOPS). Both the problem statement and CONOPS, with associated execution schedule will be briefed to the Commanding General. The CONOPS may be a verbal and/or an electronic brief presented to the CG on a quarterly basis. It should include an anticipated completion date if applicable to the LOE. LOE's are as follows:

(a) LOE 1: Generate Ready Forces in Support of II MEF. 2D MLG will provide properly manned, trained, and equipped forces, units, or detachments for forward deployment and employment in support of assigned missions and tasks. 2D MLG will execute the following critical tasks/Lines of Activity:

1.a. Establish baseline Units of Employment (UOE) in support of II MEF that are prepared to deploy ISO II MEF.

1.b. Identify UOE capacities and capabilities in order to quantify scope and scale of 2D MLG's abilities accurately.

1.c. Analyze 2D MLG requirements associated with OPLAN's, Major Combat Operations/MEF level warfighting, Service Level Training Exercises, and increased naval integration. Identify potential shortfalls and develop risk mitigation measures in accordance with future operating concepts and initiatives.

1.d. Conduct 2D MLG unit's lifecycle Management by reviewing internal and external inspection requirements, seeking opportunities to reduce redundancy, and assessing combat readiness more accurately.

ENDSTATE: Provide ready, capable, and appropriately scaled combat service support forces prepared for forward deployment and employment.

(b) LOE 2: II MEF Logistics Support and Material Readiness. 2D MLG will execute II MEF support in accordance with the following 5 R's: Readiness, Responsiveness, Reliability, Relationships, and Resilience in the mission. 2D MLG will execute the following critical tasks/Lines of Activity:

2.a. Operate a premier MakerSpace and Three Dimensional/Adaptive Manufacturing training center in conjunction with II MEF and MCI-E. Implement an annual training plan that will improve the utilization of both capabilities.

2.b. Conduct working groups and refine ongoing innovation based initiatives in order to improve material readiness levels across II MEF.

2.c. Lead the 2D MLG Supply Officer Mentorship program to develop well-rounded, proficient, and inter-connected supply officers throughout 2D MLG.

2.d. Execute a Master Technician Proof of Concept in conjunction with Maintenance Battalion, 2D Transportation Support Battalion, and the MLG G-4 Material Readiness Board.

2.e. Establish a future Material Readiness Cell (MRC) that synchronizes responsive intermediate maintenance, supply, and distribution resources to optimize II MEF's material readiness in support of global commitments.

ENDSTATE: II MEF is sustained by innovative, adaptive, and responsive

logistics and material readiness support.

(c) LOE 3: 2D MLG Warfighting Readiness. 2D MLG will maintain an expeditionary mindset in unit, equipment, and personal training in order to ensure combat ready units. 2D MLG will execute the following critical tasks/Lines of Activity:

3.a. Conduct OPLAN informed Strategic Mobility Exercises (STRATMOBEX) to ensure designated forces are ready for deployment in support of II MEF under low/no notice circumstances.

3.b Operate Regimental and Group Unit Deployment Family Readiness Programs (UDFRP) to connect the families of deployed service members with available resources.

3.c. Develop a 2D MLG training continuum in preparation for the Naval Large Scale Exercise (NLSE) to refine 2D MLG's forward and main headquarters tactics, techniques, and procedures.

3.d. Stand up a Landing Support Battalion (LSB) to support any II MEF or 2D MARDIV distributed/mobility training and operations.

3.e. Develop critical partnerships with key logistics leaders at the operational, joint, coalition, and civilian levels. This will add to already existing partnerships and provide alternative distribution and supply chains.

3.f. Improve the MEU CLB equipment rotation plan in order to improve readiness for the deploying CLB's while preserving equipment readiness for sourcing units.

ENDSTATE: 2D MLG Marines, Sailors, and Family members prepared for low/no notice combat and expeditionary operations.

(d) LOE 4: Direct Support to 2D Marine Division (2D MARDIV). Combat Service Support (CSS) is a fundamental element of MAGTF operations; therefore, sustainment to 2D MARDIV is our core responsibility. 2D MLG will execute the following critical tasks/Lines of Activity:

4.a. Conduct regular recurring reviews to ensure all training, exercises, and operations are integrated with 2D MARDIV. Establish future Training Exercise and Employment Plans (TEEPs) that accurately forecast alignment of LCE support in relation to 2D MARDIV requirements.

ENDSTATE: 2D MARDIV receives General and Direct Support in thoroughly integrated and sustained training and operations.

(e) LOE 5. Leadership Development. 2D MLG units will be led by tactically and technically competent leaders who have a firm grasp of their heritage and a strong sense of responsibility for their office. 2D MLG will execute the following critical tasks/Lines of Activity:

5.a. Energize programs and processes to ensure newly joined Marines and Sailors are integrated into a professional environment. Additional guidance will be included in the 2D MLG Force Preservation Council (FPC) order.

5.b. Conduct an NCO Symposium to reinforce and enhance professional development of our most junior - yet most important level of leadership. Continue this educational development at an annual Leadership Conference for newly selected Staff Sergeants and Petty Officers First Class.

5.c. Develop and execute Occupational Field mentorship, to include designating local representatives to act as unit level "OccField" sponsors. These sponsors will promote MOS career enhancement opportunities and progressive training within each MOS community.

5.d. Enhance Force Preservation efforts to identify our "at risk" population and align appropriate resources (e.g. Chaplain, MFLC, counseling, etc) in order to get "left of bang".

ENDSTATE: Well-educated and accountable leadership at all levels of 2D MLG.

(f) LOE 6: Successfully Execute Our Basic technical and Warrior Skills. 2D MLG Marines are motivated, disciplined, and proficient. To maintain this edge, they will conduct standards based training under realistic circumstances reflective of challenging operating environments. 2D MLG will execute the following critical tasks/Lines of Activity:

6.a. Execute the tenants of the 2D MLG "Good Leaders" guidance to enforce unit discipline, conduct standard based training, develop fit Marines, and ensure engaged leadership.

6.b. Review policies, procedures, and inspection checklists to ensure all training and operations are conducted in accordance with the appropriate references. Identify areas requiring improvement and develop a plan of corrective action.

ENDSTATE: 2D MLG Marines and Sailors conduct standards based training, physical fitness, individual and unit discipline, and small unit leader inspections in accordance with all policies, orders, and directives.

5. Administration and Logistics

a. Mission accomplishment and Troop welfare is a team effort and requires a collaborative approach. A single OPR will be assigned for each required LOE task, as necessary.

b. This Bulletin will be reviewed semiannually to annually and be revised as necessary.

6. Command and Signal

- a. Command. This Bulletin is applicable to all 2D MLG.
- b. Signal. This Bulletin is effective the date signed.

A handwritten signature in black ink, appearing to read 'K. J. Stewart', with a large, stylized flourish at the end.

K. J. STEWART

DISTRIBUTION STATEMENT A: Approved for public release; distribution is unlimited.

2d MLG Lines of Effort Execution Matrix 20190829

Line of Effort	Reference	OPR	Supporting	Notes
1 Generate Ready Forces ISO II MEF				
1.a Establish baseline Units of Employment ISO MEF		G-3	OS/O6 Cmd	DRRS Requirement to define readiness
1.b Identify UOE Capability ISO MEF Forces		G-3		DRRS Requirement to define readiness
1.c Execute MLG Force Generation Plan	2DMLG Ord 3120.3D	G-3	OS/O6 Cmd	
1.d Conduct MLG Unit Lifecycle Management	2DMLG Ord 3100	G-3	OS/O6 Cmd	Draft
2 II MEF Logistics Support and Material Readiness				
2.a Establish premier AM/Maker Space and 3D/AM Training Center	MARADMIN 055/19	G-4	G-6, Maint Bn	G-4, Develop LOEs for Innovation/Maker Space
2.b Pursue ongoing innovation based initiatives to improve material readiness	MRB	G-4	Maint Bn, Sup Bn, G-3	COP - Communities of Practice
2.c Lead and Execute the MLG Supply Officer Mentorship Program	MRB	Sup Bn	G-4	
2.d Execute Master Technician Proof of Concept	MRB	Maint Bn	G-4	
2.e Establish future MRC Requirement	MRB	G-4	Maint Bn	
3 2d MLG Warfighting Readiness				
3.a Conduct OPLAN specific Strategic Mobility Exercises (STRATMOBEX)		CLR-2	G-3	CLR-2 TEEP
3.b Implement UPFRP w/ GS hub support at the O-6 and MLG HQ	MCO 1754.98B	O-6 Cmd/G10	Cos	CG DRC Distribution Guidance email 23 May 2019
3.c Develop a 2d MLG C2 training continuum in prep for NLSE		G-3	OS/O6 Cmd	Long Range TEEP, NLSE Culmination
3.d Stand Up Landing Support Battalion		CLR-2	G-4/3/1	MCF 2025
3.e Develop Operational/Coalition/Civilian key logistics leader partnerships	CMC/CNO Jt Memo	Commands	Staff	Spt Naval Integration and other partner building: Memo dtd 5/19
3.f Improve MEU CLB equipment rotation plan to preserve readiness				
4 Direct Support to 2d Marine Division				
4.a Plan, Integrate, and Execute CSS ISO 2d MARDIV		CLR-2	G-3	
5 Leadership Development				
5.a Execute 2d MLG New Join program	2DMLGO 1320.6	Commands	G-3	
5.b Conduct NCO symposium and an AN Leadership Conf for SSgt and PO1 selects		MLG SgtMaj		
5.c Execute the Occupational Field Sponsorship plan	2DMLGO 1200.1	OccFld Sp	G-1	
5.d Enhance Force Preservation efforts to get "left of bang"		G-10	Commands	
6 Successfully Execute our Basic Technical and Warrior Skills				
6.a Reinforce and Execute the tenants of the 2d MLG "Good Leaders" guidance	Good Leaders Doc	Commands		30 Apr 19; CG signed Good Leaders guidance
6.b. Initiate preparations for a potential HQMC IG		2D MLG IG	Commands & Staff	